Sheffield City Council · Commercial Services [v0.6 · July 2016]

COMMERCIAL STRATEGY APPROVAL

CAPITAL CONSTRUCTION PROJECTS

KEY FACTS

Project title Demolition Of Former Tinsley Junior School Project value £166,000.00 Client Portfolio Resources - T&FM Evaluation Criteria Price 100% Quality 0% E&S 0%

Purpose and scope of works

Following construction of the New Tinsley Meadows School, which utilises what was part of the Tinsley Green Public Open Space, the former Junior School has been vacant which leaves it vulnerable to vandalism and arson attacks. The original approval for the New Tinsley Meadows School was given with the proviso that new public open space was created by the demolition and basic making good of the former Tinsley Junior School. Landscaping of the site will not in included in this contract as, following demolition of the buildings, the site will be subject to a public consultation exercise to determine future requirements for the site.

Utilities will be disconnected and various Surveys carried out prior to the Contractor taking possession. The Contractor will remove any asbestos, softstrip the buildings, demolish down to ground floor slab, remove and backfill the substructures to the Main Building, topsoil the Building's footprint and erect fencing to some areas.

RECOMMENDATIONS AND APPROVALS

PROCUREMENT STRATEGY		CONTRACT AWARD						
Recommendation:	To approve the procurement of the demolition of former Tinsley Junior School using: SCC Minor Works Demolition Framework Agreement 2015 / 2019. Mini competition Single stage, traditional (Client Design) procurement. JCT 2011 Standard Form of Minor Works Building Contract, incorporating Sheffield City Council's Standard Amendments. Ancillary contracts set out in this Strategy To grant delegated authority is given to the Director of Commercial Services or her nominated representative to accept Tenders and award a Contract.	Recommendation:	That the Revised Tender of Hague Plant Limited in the sum of £115,780.00 on a fixed price basis be accepted and a Letter of Acceptance be issued.					

PROJECT TEAM APPROVALS

	Who	Signature	Date	Signature	Date
Cost Manager	S L Linley	S L Linley	07 th December 2016	S L Linley	12th May 2017
Project Manager	S Mettam	S Mettam	07 th December 2016	S Mettam	12 May 2017
Contract Manager	S Exley	Faly	13 December 2016	S Exley	12 May 2017
Client Lead	C Johnson	C Johnson	13/12/2016	C Johnson	
Technical Manager - C & C M	R Eccles	R Eccles	14 December 2016	R Eccles	15th May 2017
Procurement Professional	T Sharp	T Sharp	14 December 2016	Phil Moorcroft	
Project Sponsor	N Rodgers	pp C Johnson	21/12/2016	C Johnson	
Head of Capital Delivery Service	S McClean	S McClean	21/12/2016	S McClean	
Capital Programme Group	K Bollington	K Bollington	21/12/2016	K Bollington	
Commercial Director	Kerry Bollington	K Bollington	21/12/2016	K Bollington	

COMMERCIAL SERVICES' APPROVAL DETAILS

Commercial Approval No.	Original Commercial Approval (if extension)	Not Applicable	CDS Project Reference	RE05319



PROCUREMENT STRATEGY APPROVAL

SECTION A CAPITAL APPROVAL MILESTONES AND PROCUREMENT PROGRAMME

A1	GATEWAY 1A (RELEVANT BOARD) Initial Business Case	Name of Board: Date of approval:	A2	GATEWAY 1B (CAPITAL PROGRAMME GROUP) Initial Business Case	Date of approval:
А3	GATEWAY 2A (RELEVANT BOARD) Outline Business Case	Name of Board: Capital And Growth Date of approval: 14.12.2016	A4	GATEWAY 2B (CAPITAL PROGRAMME GROUP) Outline Business Case	Date of approval: 22.12.2016
A5	CABINET OR LEADER DELEGATION	Cabinet Date of approval: 19.01.2017	A6	Issue advertisement to market / notify framework participants	Date: 03 rd March 2017
A7	Return of PQQ (if applicable)	Date: Not Applicable (Minor Works Demolition Framework Agreement 2015 / 2019)	A8	Issue of tender documents	Date: 03 rd March 2017
A9	Deadline for tender / mini-competition returns	Date: 03 rd April 2017	A10	Evaluation of tender deadline	Date: 14 th April 2017
A11	GATEWAY 3A (RELEVANT BOARD)	Name of Board: Capital & Growth	A12	GATEWAY 3B (CAPITAL PROGRAMME GROUP)	Proposed date of approval: 24 th April 2017 (TBC)
	Final Business Case	Proposed date of approval: 12 th April 2017		Final Business Case and Contract Award Approval	
SEC	TION B BUDGET				

B1	TOTAL CAPITAL PROJECT BUDGET	B1a	This must agree to the latest approved value – quote the Q-tier CAF version	£166,000.00	OEO Business Unit No.: 90762 (1147.00) CAF version: 21		
	The total project budget is the summation of B1b-B1f	B1b	Construction cost (estimated tender value excluding contingency) If this is a Design & Build contract, please state and provide full details	£125,000.00	Explanation: Includes Notional Sums of £25,000.00 for Asbestos Removal and £3,300.00 for Dayworks		
		B1c	Lotting structure If this requirement is divided into lots, state the value of each lot and explain your approach	Lot 1: £ Lot 2: £ [etc]	Explanation: Not Applicable		
		B1d	Fees - please provide a breakdown of all fees (e.g. QSs, in-house design fees, external fees)		Explanation:		
			Capital Delivery Service fees	£8,000.00	QS – Production of Tender Documents and Evaluation / Checking of Tender Returns, Interim Valuations, production and agreement of the Final Account and Performance Team – overseeing the YORtender Process and Contract Documents only		
			Delivery Partner fees (Turner and Townsend) fees	£N/A	Although no fees may be specifically allocated to the Delivery Partner at this stage, CDS reserves the right to engage the Delivery Partner in accordance with its 'Core & Flex' model.		
			Commercial Services	£1,000.00	Fixed fee of £1k to cover all commercial / procurement costs		
			External fees (please state how the external consultant is to be procured or, if a waiver request, include full justification)	£N/A			
			Other fees (please specify)	£13,000.00	Building Control – Contract Administration, Principal Designer / CDM Role and checking / approval of the Health & Safety File		
		B1e	Client costs capital - any client side costs that are recharged directly to this project £12		Explanation: Asbestos Survey - £2,500.00; Bat Survey - £750.00; Drain Survey - £1,500.00; Service Disconnections - £7,770.00; Building Act Notice Of Demolition Fee - £200.00; Prior Notification Of Demolition Planning Fee - £80.00. These will be procured by Building Control by inviting a minimum of three competitive quotes, unless the Utility / Local Authority have a Statutory right to carry out the Work / Provide the Service.		
		B1f	Contingency	£6,200.00	5% Explanation: Construction Cost only excluding Dayworks.		
B2	REVENUE COST IMPLICATIONS	N/ A -	T&FM have confirmed that to date, 07 th December 2016, no security costs have been incurred and that	t none are anticip	pated in the future. Following demolition there will be no Maintenance or		

		Security co	sts.										
В3	EXTERNAL FUNDING (E.G. GRANTS / ERDF) Please specify	grant, value	and how key grant conditions w	vill be complied with	Not Applicable								
SEC	TION C OUR COMMERCIAL STRATEGY												
C1	PROPOSED TENDER ROUTE		Justification for proposed to	ender route / explana	tion why other options discounted	1							
	Framework contract (e.g. YORhub / EN Procure / Scape – plea	se specify)	 2019 for the follow Removes the r framework. Minimises prod High quality, or This will minimises 	 2019 for the following reasons: Removes the requirement to prequalify component operators as they have already been selected to gain a place on the 									
			We are not appointing by rotation as we believe a competition will provide best demonstrable VFM.										
	Full competitive tender process (please specify procedure to	I competitive tender process (please specify procedure to be used) No More time consuming, and we would be likely to shortlist the same contractors who are already on the Minor Works Demolition Framework – and accepting higher level of procurement risk.											
	In-house provider (please confirm they have been asked to pri	ce first)	No Not Applicable										
	Existing contract (please confirm it can be varied to deliver this	s project)	No Not Applicable										
	Single source tender (please provide your evidence for this)		No Not Applicable	No Not Applicable									
	Waiver of Council Standing Orders (please provide full justific	cation)	No Not Applicable										
	Other options considered (please provide details)		Not Applicable										
	Who are our potential contractors and how will we maxim	ise respons	es? The Five Contractor	ors on the Minor Works [Demolition Framework Agreement 201	5 / 2019; they will also be cont	acted to notify them of the opportu	nity.					
	Above or below OJEU threshold?		Below										
C2	PROPOSED PROCUREMENT ROUTE Please state proposed pr	ocurement r	oute e.g. design and build, toget	ther with commercial rea	asons for this choice								
	The Minor Works Demolition Framework Agreement 2015 / 2019	– mini-comp	petition to be run under this. Thi	s is the type of Demolition	on Contract the Framework was set u	o for.							
C3	PROPOSED FORM OF CONTRACT Please provide the prop	osed form of	contract e.g. JCT / NEC with(ou	t) quantities, Option A,	B, C - together with an explanation of	our commercial reasons for this	s choice						
	JCT Minor Works, incorporating Sheffield City Council's Standard the contract duration is expected to be minimal. These character							e works are simple in nature and					
C4	PROPOSED FORM OF PQQ (if applicable)				s is preferred by the Government's Cr y additional questions are required.	own Commercial Service and w	e must therefore demonstrate that	we have considered which form					
			Reasons for using or not us	ing each proposed do	cument, or	Additional project-specif	fic questions (please list here)						
ı	Crown Commercial Services	Yes / No											
	PAS91	Yes / No											
	SCC Works suitability assessment (contracts < £164k)	Yes / No	Not applicable, mini c	ompetition via framewor	rk agreement								
	SCC Works short form (contracts < £500k)	Yes / No											
	SCC Works long form (contracts > £500k)	Yes / No											
	Additional standard question modules for long form req'd? (pleas	se tick √)	References	-	Employment & skills	-	CDM Design	-					
C5	TENDER EVALUATION CRITERIA		Price /100	100%	Quality /100	0%	Employment & skills /100	0%					
C6	TENDER QUALITY QUESTIONS												
	Please list your proposed tender quality questions / subje	cts here	Not Applicable										

С7	KEY P	ROCUREMENT / BUDGETARY	/ COMMERCIAL RISKS													
		Risk		Mitigation					Risk				Mitigation			
	С7а	Deterioration of the Buildings r proposed Start on Site date res Issue.	requiring repairs prior to the sulting in a Health & Safety		carry out	any Temporar	cy Stand-By Contract / y Repairs to ensure rements.	C7b	Interest in ter generate a Te	ndering for this p nder List.	roject won't b	e sufficient to			been pre-selected via the Minor Works rk Agreement 2015 / 2019.	
	C7 c	Risks to health & safety of emp public.	ployees and the general	Construction (Double and all health & City Council's Health The Principal De	esign an safety re ealth and esigner a	d Management esponses will b d Safety Team. nd Contract Ma	anager will monitor	C7d	The possibility budget.	Should this be the cas least urgent omitted.				he case the Works will be itted.	prioritised and the	
				compliance thro												
C8	OTHE	R CONTRACTS RELATING TO				Please add rov	ws as required							1		
	C8a	Contract subject	Surveys and Disconnection (Services and Meters	of Gas Value	£7,50	0.00	Procurement route	By Bu	ilding Control, 3	I, 3 Quotes. Form of contract Standard SCC		Standard SCC F	90	Date of approval	In conjunction with the Procurement Strategy.	
	C8b	Contract subject	Disconnection of other Servi Statutory Notices	ices and Value	£5.30	0.00	Procurement route		ilding Control, S d Suppliers (Sta rity)		of contract	Standard SCC F	90	Date of approval	In conjunction with the Procurement Strategy.	
SEC	TION	D PROJECT IMPACT A	AND IMPLICATIONS													
D1	TUPE															
	is this a Measured Term Contract? No Cost Manager to include the non-TUPE wording.															
D2	EMPL	OYMENT AND SKILLS BENCH	MARKS													
	Please value	liaise with Lifelong Learning and please notify Futureworks and	d Skills to ascertain benchma the relevant Framework Man	rk requirements for ager (as the frame	r all cont work ma	racts over £16 y wish to requi	4k. These should be appire outputs for contracts	roved b below £	y Lifelong Learn 164k).	ing and Skills, th	e client and pi	ocurement profes	sional. If using a f	ramework procurement r	oute - irrespective of	
	D2a	Work experience (14-16 year	ars)	Not Applicable	D2b	Work exper	rience (16+ years)			Not Applicable D2c School workshops / site visits					Not Applicable	
	D2d	Internships		Not Applicable	D2f	Employmen	t			Not Applicable	Applicable D2g Apprenticeships (project initiated)			d)	Not Applicable	
	D2h	Trainees (project initiated L	4 and higher level skills)	Not Applicable	D2i	Graduates				Not Applicable	D2j C	Other trainees			Not Applicable	
	D2k	Apprenticeships (existing)		Not Applicable												
	If no	or only voluntary outputs are	e to be delivered, please st	ate why and the	date thi	s was approv	red by Lifelong Learnin	ng and	Skills	would not be in	cluded in this	Project due to:-		cided that E & S benchma	rking requirements	
										2) Due to to site mu	he high level of the appunsuitable for	of Health and Safe propriate Construc Work Experience	tion Industry Trair	apprenticeships. uirement of the Contract in		
D3	HEAL	TH AND SAFETY - CONSTRUC	TION (DESIGN AND MANA	GEMENT) REGULA	ATIONS	2015										
	Principal Designer (insert name) SCC, Building Control Notification to Health and Sa							ive req	uired? (i.e. ove	r 30 days constr	uction period I	PLUS >20 workers	on site or 500 pe	rson days)	Yes	
D4	HIGH	WAYS IMPLICATIONS									'					
	Will this project have any impacts on the highway? (N.B. this includes entrances to developments, landscaping work								ghways schemes	5)					No	
	If 'yes	, Cost Manager must ensure tha	at the scheme is notified to S	SCC's New Works To	eam at <u>N</u>	lewWorks@she	effield.gov.uk so provisio	ns such	as highways in	spections, comm	uted sums and	d other fees (such	as Road Safety A	udits – set out at C1d) ar	e considered.	
D5	STEEL	. IMPLICATIONS														
	Is this	s project likely to have a requ	uirement for steel exceedi	ng c.£100k in val	ue?	No I	f 'yes', Commercial Serv	ices to	update the Sheff	ield City Council	Steel Forward	Pipeline on the in	ternet.			
	<u> </u>															

D6 KEY PERFORMANCE INDICATORS

What project KPIs are we using?

Those Included in The Minor Works Demolition Framework Agreement 2015 / 2019.

SECTION E INSURABLE RISKS

E1 INSURABLE RISKS

Please select the Insurable Risks that are relevant to this contract

E1a	Employee risk (relevant except for sole traders)	Employers' liability	Yes	E1b	Non-delegable duty of care risk	Public liability	No
E1c	Physical injury risk to client employees	Public liability	Yes	E1d	Physical injury risk to service users (delegable)	Public liability	No
E1e	Physical injury risk to other members of the public	Public liability	Yes	E1f	Material damage risk to client employees / organisation	Public liability	Yes
E1g	Material damage risk to service users	Public liability	No	E1h	Material damage risk to other members of the public	Public liability	Yes
E1i	Misuse or mismanagement of personal data risk to client organisation	Public liability	No	E1j	Misuse or mismanagement of personal data risk to service users	Public liability	No
E1k	Misuse or mismanagement (infringement) of intellectual property risk Public liability		No	E1I	Financial loss risk to client from professional services (consultants, architects)	Professional indemnity	No
E1m	Medical or clinical negligence risk	Medical / clin. negligence	No				

E2 INDEMNITY LEVELS

Please provide the indemnity levels selected for each relevant type of insurance identified

	Insurance type	Indemnity level (£)	Each & Every (E) or In the Aggregate (A)		Insurance type	Indemnity level (£)	Each & Every (E) or In the Aggregate (A)
E2a	Employers' liability	£10,000,000.00	Е	E2c	Professional indemnity	Not Applicable	
E2b	Public liability	£5,000,000.00	Е	E2d	Medical or clinical negligence	Not Applicable	

CONTRACT AWARD APPROVAL

SECTION F EXCEPTION REPORTING

Exception reporting from Procurement Strategy

Due to delays in finalising the Scope Of Works Re how the site is to be left the Issue Of Tender Documents Date, Item A8 above, was revised to 06th April 2017 which has lead the subsequent dates, Items A7 to A12 above, also being revised.

SECTION G TENDER EVALUATION AND AWARD RECOMMENDATION

1 TENDER DETAILS - received and adjusted (please add rows as required). If using an in-house provider or have only engaged a single provider, please insert the price agreed. If a tenderer withdrew or did not return, please state in 'Comments' column

	Tenderer	Original submitted price	Amended final price (if applicable)	Price score (if applicable)	Quality Score (if applicable)	Total score (price+ quality)	Rank Comments
G1a	BDB Dismamantling Ltd	Did Not Tender					
G1b	Connell Brothers Ltd	£223,375.50					
G1c	Frank O'Gara & Sons Ltd	Did Not Tender					
G1d	Hague Plant Limited	£117,450.00	Revised to £115,780.00				
G1e	MHH Contracting Ltd	£117,090.00	Revised to £116,473.00				

G2 ARITHMETICAL CHECK

Hague Plant Limited:-

1) Incorrect transfer of Page Totals to Collection Pages.

These queries have been raised with the Contractor who has elected to revise his Tender, in accordance with Alternative 2 as defined in Paragraphs 68 and 69 of JCT Practice Note "Tendering 2012". See G3 Technical Check for overall adjustment.

TECHNICAL CHECK

Hague Plant Limited:-

1) Rates, for specific items, exceeding the maximum allowed $\underline{\text{IE}}$ those submitted in his Tender to be on the Minor Works Demolition Framework Agreement 2015 / 2019.

These queries have been raised with the Contractor who has elected to revise his Tender, in accordance with Alternative 2 as defined in Paragraphs 68 and 69 of JCT Practice Note "Tendering 2012". These amendments, including those raised in G2 Arithmetical Check, have

								reduced his Tender by £1,670.00.						
	мнн с	Contractii	ng Ltd:-					MHH Contracting Ltd:-						
	1)) No Eri	rors were found.					1) Value of Premium for the	e Bond not includ	ed.				
								Rates, for specific items, Framework Agreement 2		aximum a	allowed <u>IE</u> t	hose submitted in his Te	ender to be on the Minor Works	Demolition
								These queries have been raised w Paragraphs 68 and 69 of JCT Prac						defined in
G4	TEND	ER QUA	LIFICATIONS AND CLARIFICATIONS				G5	ADDENDA ISSUED DURING TH	IE TENDER PER	OD				
	There	were no	Qualifications.					Appendix M – Drainage Survey In	nformation – Addi	tional Info	ormation re	ceived and issued to the	Tenderers.	
	Clarific	cations w	vere requested regarding information submitted, se	e Items G2 and G3 a	above.									
G6	PRELI	IMINAR:	IES				G7	PROVISIONAL SUMS and DAYWORKS						
	the na	ature of t	reliminaries is £15,600.00 which is 16.02% of the M he Works and the Rates, for specific items are pred se on the Minor Works Demolition Framework Agree	etermind, <u>IE</u> those s				Provisional Sums – There are no I Dayworks – £2,330.00.	Provisional Sums					
G8	CONT	INGENC	CIES (outside contract sum)				G9	BOND / ULTIMATE HOLDING O	COMPANY GUAR	ANTEE P	Please state	if requiring and reasons	s for this decision	
	The Co	ontingen	cies held outside the Contract Sum are £6,200.00.					£450.00 – Due to the Financial St	tanding of Hague	Plant Limi	ited, see Ite	em G12 below, the Bond	l is not required.	
G10	QUAL	.ITATIVE	E ASSESSMENT QUESTIONS				G11	ASSESSMENT CRITERIA						
	Not Ap	pplicable						Price: 100% Quality: NIL%						
G12	FINAN	NCIAL S	TANDING OF PREFERRED TENDERER (do not co	mplete if using an ir	n-house	provider)								
	Tenderer: Hague Plant Limited Recommendation: Proceed											Date of approval:	12 th May 2017	
H1	ACTU	AL TOTA	AL PROJECT COSTS (see definitions at section C of	the Procurement St	trategy	above)								
					Pro	ocurement Strategy	C	ontract Award	Reasons for any	difference	ces			
	H1a	Total p	project budget		£1	56,000.00	£	162,630.00						
	H1b	Constr	ruction cost		£1	25,000.00	£	115,780.00 T	Tendered Costs of	Dayworks	s and Asbe	stos Removal being less	than the Notional Sums origina	ally included.
	H1c	Fees			£2.	2,000	£	22,000 £	E8,000.00 (CDS)	+ £1,000.	.00 (CS) +	£13,000.00 (BC) = £22,0	000.00	
	H1d	Client	costs capital		£1	2,800.00	£	A A O U tr	Archaeologist's Fe Arachaeology, wil out the Work / Pro under Standing O	es and Re be) obtai ovide the S rder C.2.2 ntrol were	emoval of Ti ined except Service. We 1.2.3. The tr	rees. Competitive Quotat where the Utility / Local are entitled to contract ree removal will be an In	above + Additional Services – tions have been (or, in the case I Authority have a Statutory rig directly with such statutory un nternal Order placed with our in and Removal of Trees were re	e of ght to carry ndertakers n-house Parks
	H1e	Allowa	inces for contingency		£6	200.00	£	6,200.00						
	H1f	Reven	ue cost implications		£N	IL	£I	NIL						
	H1g	Estima	nted contract value for each contract (see section	on D8 above)	£N	IL	£I	NIL						
H2	СОМР	PARISON	N WITH PRE-TENDER ESTIMATE including reaso	ns for differences										
	No Pre	e-Tender	estimate was carried out. Due to the specialist nati	ure of the Contract t	he Valu	es in the Procurement Strate	egy App	proval Section of this Form were bas	sed on a Budget E	stimate ol	btained by	Building Control from a [Demolition Contractor.	
Н3	RECO	NCILIA	TION TO BUDGET											
	Is the	tender p	orice greater than:											
	НЗа	Total p	project budget (see C1a above)	No	нз	b Construction cost (se	ee B1b a	above)	No	Н3с А	Approved (2-tier / CAF (if different	t to C1a above)	No
														

	uzd	The a have will you reconsile this? This as	and include alter	ina anna an maina		may manias. If seems about	do oo it obiil foll wit	hin OITH nation (if applicable) and	l in it now	anad by musy	ious delegated suthernity		
	H3d	If so, how will you reconcile this? This co	ouid include after	ing scope or using	continge	ency monies. If scope change,	does it still fall wit	nin OJEO notice (ir applicable) and	I IS IT COVE	erea by prev	lous delegated authority?		
		pplicable											
H4	H4a	MATED CASH FLOW Date of contract start	31 st July 2017		H4b	Date of contract end		06 th October 2017	H4c	End date	es of any contract extensions	Not Applicable	
	ANTI	CIPATED CASH FLOW PROFILE											
			2016/17 £		2017	7/18 £	2018/19 £	2019 / 20 £			2020 / 21 £	Total £	
	H4d	Contract delivery		-	£110	,000.00			-		-	£110,000.00	
	H4e	Retention		-	£5,78	30.00	-		-		-	£5,780.00	
	H4f	Total		-	£115	,780.00	-		-		-	£115,780.00	
Н5	ACTU	AL CONTRACT SAVINGS						·					
I	Summation of actual contract construction cost at contract award stage, versus anticipated costs at procurement strategy stage (annual breakdown of figures provided at H1b above)												
			2016/17 £		2017	7 / 18 £	2018 / 19 £	2019 / 20 £			2020 / 21 £	Total £	
	Savin	gs		-	£3,370.00 - £3,370.00								
Н6	DETA	ILS OF ANY OTHER SAVINGS OR BENEFITS	S										
11	3 4	Not be subject to breaches resulting in thef No longer be a possible Health and Safety / Release the land for use by the Local Reside OYMENT AND SKILLS OUTPUTS	['] Insurance Liabil		reen Spa	ce.							
	I1a	Work experience (14-16 years)		Not Applicable	I1b	Work experience (16+ yea	ırs)	Not Applicable	I1c s	School wor	kshops / site visits	Not Applicable	
		Internships		Not Applicable		Employment		Not Applicable			ships (project initiated)	Not Applicable	
	I1h	Trainees (project initiated L4 and higher	level skills)	Not Applicable	I1i	Graduates		Not Applicable	I1j (Other train	ees	Not Applicable	ole
	I1k	Apprenticeships (existing)		Not Applicable				 				1	
	If the	ese differ from the benchmarks set in the I	Procurement St	trategy, please s	tate why	y here	Not Applicable						
12	Are ti	here any TUPE implications which have no	ot previously be	en identified or	address	ed? If yes, how are these no	w being addressed	?				No	D
13	Are ti	here any legal implications which have no	t previously be	en identified or a	addresse	ed? If yes, how are these now	v being addressed?					No))
14	Are tl	here any lessons learned to inform future	procurement s	trategies?									
		the decision to demolish as early as possible / e all related contracts required are communica					rocesses, including	any possible Value Engineering.					